

Nearshoring: banks monitor

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Nearshoring: banks monitor

Thematic Report

13 December 2023 (16:50 CST)

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We are introducing our NS Banks Monitor, with which we will be tracking the nearshoring dynamics in the banking industry, with a focus on loans to the nonfinancial business sector (NFBS). Furthermore, if nearshoring is a good enough pretext to track these dynamics, this new dashboard aims at becoming a tool to get a deeper understanding of lending to the private non-financial business sector and is part of our efforts to enhance our research of the industry and its broader role in fostering economic activity and impact on specific industries.

What is included in this dashboard? The reason we have opted to focus on the business segment is that financing investment activities should be one of the most visible ways, at least in the near term, to track the dynamism, or lack thereof, in nearshoring. For visibility, we focus our analysis on the Top 5 banks operating in the segment at national and regional levels, but we can expand this to a larger number of banks if it is useful. In this note you will find the regions we have defined to track nearshoring and how each of the Top 5 banks is exposed geographically. Information is organised into five sections (national + four regions) each including a detailed chart and table showing banks' market share on an aggregate regional basis and per sector and the share of wallet each economic sector represents. The third page of each section contains growth dynamics for the aggregate portfolio and the top 10 sector in each region (we use 2021 as our base year) and the fourth is focused in understanding the relative positioning of a broader set of banks and the relative importance of sectors over the course of the last years.

In looking at lending and, in particular to the non-financial business segment, we find **some differences between the relative contributions of each region to GDP and the relative importance of lending to the same regions**. For instance, Region 1, which would arguably be the first and largest beneficiary of the NS phenomenon contributes with c.43% of GDP (1H23 data) and c.39% of total loans to the non-financial business segment (NFBS as of Sept 2023). Region 2 amounts to 15% of GDP and 10.6% of NFBS. Region 3 represents 19% of GDP and takes only 5.3% of NFBS. Lastly, Region 4 accounts for 24% of GDP and 45.3% of NFBS. **This mismatch**, **particularly evident in regions 3 and 4, is perhaps explained** by: i) some states in Region 3 have a larger concentration of primary activities which could arguably be considered less capital intensive and/or more likely to receive some kind of government or development bank support; and, ii) the Mexico city metro area (MCMA) still concentrates a large amount of decision making (government, administrative services and financing, among others), with companies possibly still finding it easier to setup shop in the MCMA vs. other regions when thinking about operating on a national scale, bringing expats to the country, etc.



Although there are some differences in the sector classifications found in national accounts and bank-sector segmentation (or aggregation), **bank funding is clearly geared towards the service economy** (64.4% of GDP) with technical & professional services, trade (retail, wholesale and trade finance) and hotels, restaurants and leisure services altogether making up a little over 51% of total NFBS (**NFBS to activities that are predominantly services accounts for 57%**). To some extent surprising, **primary activities** that represent 3.6% of GDP take about **8% of total bank lending to NFBS**, which does not include Pemex or CFE but does include its supply chain and mining, which is arguably more capital intensive as well. Lastly, **secondary activities** that represent c.32% of GDP take up a more than a proportionate **35% of NFBS**.

Nearshoring could be an opportunity for banks to have an increased role in capital formation. According to CNBV data, 77% of NFBS are reportedly used to finance working capital needs (including working capital, credit card, liquidity loans, factoring and trade finance). Another 8% of loans are reportedly used to manage liabilities. Lastly, 4.9% of NFBS are used to finance fixed assets investments (including capitalised leases), 4.9% is earmarked for public works and infrastructure projects and another 4.2% is labelled as bridge loans for residential (3.4%) and commercial (0.8%) construction. We believe that some companies may invest in fixed assets a portion of what is reported as working capital or liability management when banks lack specific products to finance fixed-asset investment or to circumvent the guarantee/mortgage. However, **the concepts clearly related to fixed-capital formation make up just 16%, which is not far away from an economy where investment represents c.20% of GDP**.

For companies to invest in fixed assets they first expect increased demand for their products/services to the extent that it merits increasing installed capacity. As of November 2023, Banxico's soft data on utilised capacity is at 76.7% (roughly in line with the 76.3% average since 2017, excluding 2020-21). On the other hand, Banxico's survey of the investment climate among analysts shows the highest optimism since before Trump took office (44% of analysts consider it is a good time to invest, vs. a prior peak of 27% in July 2021 and an 11% average since June 2016). So, we believe the answer will probably lie in: i) the extent to which the optimism shown by analysts is a lagged effect of a better-than-expected 2023, in terms of investment; and/or, ii) the extent to which real-economy investors feel the same way about Mexico's growth prospects and the potential benefits from nearshoring. The burden of companies relying little on banks to fund their fixed capital investments may not lie in full on banks. Yet, if the intended use of loans is accurately reported by companies/banks to CNBV, we do think banks may need to be self-critical and evaluate the role they want to play in this part of the economy and develop products and creative solutions that better suit companies' needs.

Besides competing with debt capital markets in the upper segments of business lending, **loans to non-financial businesses could be considered a competitive market** despite that the top five players have a market share of a little over 60%. **But a quick review of concentration in a regional/sector shows an uneven result, which could bring about opportunities and threats.** A traditional Herfindahl-Hirschman index of 1,055 is considered a competitive market, considering all banks reporting segment data (41). A modified calculation of this HHI (MHHI), using the 12 largest banks in our sample that accumulate an 89% market share, and treating all others as one single entity results in a slightly higher concentration index of 1,150, which is still considered competitive (<1500). Using the same modified calculation on a regional

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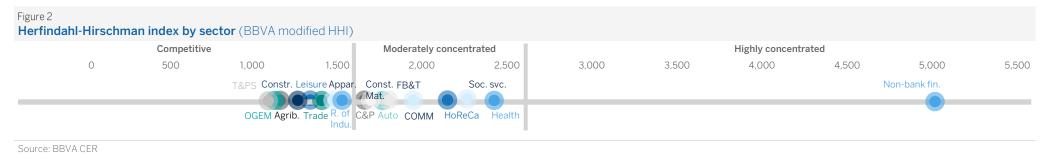


basis, it is unsurprising that Region 4 (which includes the MCMA) is the most competitive market, with an MHHI of 1,148. To a lower extent, it can be argued that with a MHHI of 1,208, Region 1 is also a reasonably competitive market. However, Region 2 shows a MHHI of 1,453, which is nearly on the fringe of being a moderately concentrated market; whereas in Region 3 we arrive at a MHHI of 1,520.

^{gure 1} Ierfindahl-Hirschr	nan index by re	e gion (BBVA mo	odified HHI)								
	Competitive	9		Moderately conce	ntrated			Highly concent	rated		
0	500	1,000	1,500	2,000	2,500	3,000	3,500	4,000	4,500	5,000	5,500
	Regior		gion 1 Region 2	Region 3							

Source: BBVA CER

And then there is relative risk appetite among banks, which we think shows in that, on a national scale, concentration in NFBS to the different sectors of the economy is far from uniform. In the most concentrated sectors like lending to non-bank financials, our MHHI is of nearly 5,000; while activities such as technical & professional services, 'oil, gas, energy and mining', agribusiness, leisure services and construction are of more generalised interest for banks. Curiously, the second largest sector in terms of loans, trade, remains competitive with a MHHI of 1,416, but shows a relatively higher concentration than the sectors mentioned before. That said, we take these relative figures with a pinch of salt. With a market that is reasonably competitive on a national scale, reaching to conclusions of low competitiveness at a regional/sector level might be erroneous. The reasons for a higher/lower regional/sector concentration could range from banks geographic footprint and region of origin, access to competitive funding, levels of services, global interconnectedness or the level of concentration of the industries that are of higher economic significance in each region.



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Regions are the same defined for our BBVA NS Dashboards. We categorised the states in each region according to the flows of foreign direct investment (FDI). Moreover, we grouped Mexico City and the State of Mexico in the fourth region, due to the complexity in both states of indicators comprising the Metropolitan area that could distort the visibility of nearshoring.

Figure 3

States considered in each region (BBVA Nearshoring Dashboards)

Regions defined by BBVA	Region 1	Region 2	Region 3	Region 4
The states in each region were categorised according to the flows of foreign direct investment (FDI). We grouped Mexico City and the State of Mexico in the fourth region, due to the complexity on both states' indicators comprising the Metropolitan area that could distort the feasibility of nearshoring.	Nuevo Leon Jalisco Chihuahua Baja California Guanajuato Tamaulipas Sinaloa Coahuila Puebla Queretaro	Baja California Sur Aguascalientes Durango Yucatan Sonora Nayarit Quintana Roo Hidalgo San Luis Potosi Tlaxcala	Guerrero Chiapas Oaxaca Michoacan Colima Morelos Campeche Tabasco Zacatecas Veracruz	Mexico City State of Mexico

Source: BBVA CER



General snapshot

Lending to non-financial companies is mainly concentrated in the metropolitan area of Mexico City (Region 4), which could be explained by: i) centralisation in decision-making and administrative procedures with the government; and ii) by the number of companies that have a hub in the Mexico city metro area (MCMA) and that may have operations in other states.

Region 4 weighs 45% of total loans to non-financial businesses, followed by Region 1 (39%), Region 2 (11%) and Region 3 (5%). The Top 5 largest banks within this segment include BBVA (market share of 21%), Santander (12%), Banorte (12%), Banamex (8%) and Inbursa (7.4%), and they hold a broadly similar regional exposure. But some other players like Scotiabank and Bajio make the Top 5 in some regions. After a soft start in 1H23, loans to non-financial companies accumulates a portfolio of c.MXN3,000bn and as of 3Q23 it grew 5.7% YoY. The most relevant sectors are professional and technical services (28%), trade (19%) and construction (13%). The first encompasses a high number of activities, from law, accountancy, and auditing to specialised engineering, architecture, management and administrative services, etc.

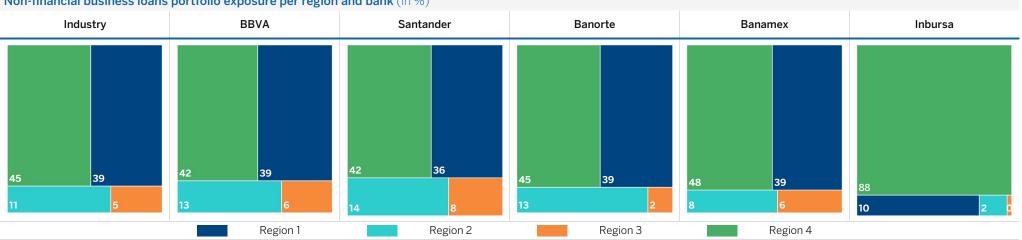


Figure 4

Non-financial business loans portfolio exposure per region and bank (in %)

Source: CNBV and BBVA CER

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National: Non-financial business loans portfolio mix and market share by bank

How to read the chart?	Top banks (market share in region, %)		BBVA: (21.2%)	Santander: (12.1%)	Banorte: (11.8%)	Banamex: (8.2%)	Inbursa: (7.4%)
Hierarchy 1 represents the "loans mix", which implies the weight of each sector in the loan	Sectors						
portfolio. Hierarchy 2 represents the market share of the Top 5 banks within those sectors.	Technical & professional services (T&PS)	28%			BBVA	es.inqui	
Sectors shown represent more than 2% of the loan portfolio. Sectors with less weight have been prouped under "Others".	Trade	18%		484	100	and a state	
	Construction (Constr.)	13%		1000 5: 300	100 × 100	ros ^{sh1} Santa	amex
	Rest of industry (R. of indu.)	8%		Cop 5: 280 Cop	TIMSPL		Bane
Key takeaways - National	Food, beverages & tobacco (FB&T)	5%		Agrib.	4	1 ⁹⁸⁹⁵	
 The sector that weighs the most at a national level is technical & professional services, 	Hotels, restaurants & caffe (HoReCa)	5%	BBVA	Others Top 5: 4% HoReCa	Ĩ	Rest: 11%	
comprising 28% of the total loan portfolio. The Top 5 banks accumulate a market share of 61% in the segment.	Agribusiness (Agrib.)	4%	Banorte	Rest: 2% FB&T			
The trade sector accounts for 18% of the total portfolio. The Top 5 banks have a market share	Communications (COMM)	4%	aVA	Top 5: 4% R. of ind	ŧ	124 TOP 5. 12%	B _{BVA}
of 63% in the segment. The third largest sector is construction (13%).	Transport (Trnspt.)	4%	BBU	55 ^{55%}	Constr.		Itander
The Top 5 banks have a market share of 52% in the segment.	Oil, gas, energy & mining (OGEM)	3%	5: 7%	Top 5: 7%	Rest. Too	^{rid} er	
	Auto	2%				anne.	
	Others	6%			BBVA Santanc atroueg esunqu		

Source: CNBV and BBVA CER

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National: Non-financial business loans portfolio mix and market share by bank (detail Hierarchy 2)

How to read the table?	Top banks (market share in region, %)		BBVA: (21.2%)	Santander: (12.1%)	Banorte: (11.8%)	Banamex: (8.2%)	Inbursa: (7.4%)		
The table provides the detailed market share of each bank included in the Top 5 list (Hierarchy 2)	Sectors			Market share by sector and bank					
within the sectors of the loan portfolio mix shown in the graph above.	Technical & professional services (T&PS)	28%	18%	10%	11%	6%	16%		
Sectors shown represent more than 2% of the loan portfolio. Sectors with less weight have been grouped under "Others".	Trade	18%	26%	15%	12%	10%	0%		
	Construction (Constr.)	13%	8%	11%	15%	2%	16%		
	Rest of industry (R. of indu.)	8%	28%	9%	9%	13%	1%		
Key takeaways - National	Food, beverages & tobacco (FB&T)	5%	32%	10%	6%	16%	2%		
 Within the top five sectors and on a national scale, FB&T (5% of NFBS) seems to be the 	Hotels, restaurants & caffe (HoReCa)	5%	30%	11%	31%	2%	2%		
least crowded segment, with the top two players taking 48% of the market. Lending to trade and non-auto industry remains within the	Agribusiness (Agrib.)	4%	14%	16%	6%	9%	0%		
broad range of a competitive market, but not by a wide margin.	Communications (COMM)	4%	32%	18%	2%	8%	4%		
 Lending to T&PS and construction seems to be the segment with which most banking players feel comfortable and shows the lowest 	Transport (Trnspt.)	4%	24%	13%	22%	10%	3%		
concentration.	Oil, gas, energy & mining (OGEM)	3%	12%	16%	17%	13%	5%		
 Overall, our modified Herfindahl-Hirschman index (MHHI) shows lending to non-financial businesses is a competitive market with a reading of 1,150. 	Auto	2%	25%	9%	3%	18%	6%		
	Others	6%							

Source: CNBV and BBVA CER

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National: Business loans portfolio growth by sector and bank (under coverage)

Sector	% of total portfolio	c	AGR: Dec	-21/Sep-2	23		Sector	% of total portfolio		с	AGR: Dec-	21/Sep-2	23	
Business Ioans	100%	8.8%	11.4%	11.2%	17.6%	3.4%	HoReCa	5%	4.2%	_	21.6%	1.20/	28.8%	1.5%
		Industry Banamex	Banorte	BBVA	Inbursa	Santander			Industry	-13.8% Banamex	Banorte	-1.2% BBVA	Inbursa	Santander
T&PS	28%	19.7%	10.0%	28.5%	46.2%	19.5%	Agrib.	Agrib. 4%		4.6%	3.6%	-0.5%		9.2%
i di c	2070	0.9% Industry Banamex	Banorte	BBVA	Inbursa	Santander	, grib.	1,0	Industry	Banamex	Banorte	BBVA	-20.4% Inbursa	Santander
Trade	18%	12.8% 13.2%	23.8%	14.4%		16.5%	СОММ	4%	8.4%	30.5%	_	21.9%	65.4%	14.1%
		Industry Banamex	Banorte	BBVA	-30.3% Inbursa	Santander			Industry	Banamex	-25.9% Banorte	BBVA	Inbursa	Santander
Constr.	13%	3.4%	_		13.6%		Trnspt.	4%	7.5%		68.9%	10.0%		
constr.	13 70	-9.8% Industry Banamex	-4.6% Banorte	-9.4% BBVA	Inbursa	-15.3% Santander	mapt.	470	Industry	-11.5% Banamex	Banorte	BBVA	-32.9% Inbursa	-14.5% Santander
			5.7%							11.0%	3.5%	16.5%		
R. of indu.	8%	-3.1% -8.1% Industry Banamex	Banorte	-1.6% BBVA	-7.0% Inbursa	-13.9% Santander	OGEM	3%	-1.3% Industry	Banamex	Banorte	BBVA	-9.3% Inbursa	-3.1% Santander
FB&T	5%	10.2% 7.2%	29.1%	21.9%	34.8%	1.8%	Auto	2%	29.2%	5.4%	23.7%	44.0%	10.9%	24.5%
		Industry Banamex	Banorte	BBVA	Inbursa	Santander		270	Industry	Banamex	Banorte	BBVA	Inbursa	Santander

Source: CNBV and BBVA CER

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How to read the charts?

Figure 8

National: Historic non-financial business loans portfolio mix and market share by bank (since 2016)

Historic non-financial business loans portfolio. Shows the historic amount and growth of the portfolio.

Historic non-financial business loans portfolio **mix.** Shows how the sectors mix has evolved in each region.

Historic market share in non-financial business loans portfolio. Shows how the market share of the top 10 banks in Mexico has evolved within the non-financial business loans portfolio.

Key takeaways - National

- The sector grew 5.7% YoY as of Sept 2023.
- In recent years, within the top 3 banks, only Banorte has traded spots with Banamex; with the former becoming the third largest player in 2020.
- Competition seems higher in the spots 5-7, where Inbursa has overcome Scotiabank and HSBC.
- T&PS, trade and construction have been the dominant activities for banks. The first two continue to increase their relevance in the mix, growing faster than the rest of the loan book; while construction and industry ex-autos saw a soft 2022 but have been recovering through 2023.



Historic market share in non-financial business portfolio

	2018	2019	2020	2021	2022	Sep-23					
	BBVA	BBVA	BBVA	BBVA	BBVA	BBVA					
1	20.5%	20.2%	20.0% 20.4%		21.7%	21.2%					
2	Santander	Santander	Santander	Santander	Santander	Santander					
2	14.1%	13.9%	13.2%	13.2%	12.0%	12.1%					
3	Banamex	Banamex	Banorte	Banorte	Banorte	Banorte					
3	12.1%	11.3%	11.5%	11.4%	10.9%	11.8%					
4	Banorte	Banorte									
4	10.9%	10.1%	10.0%	8.9%	8.7%	8.2%					
5	HSBC	HSBC	HSBC	Scotiabank	Scotiabank	Inbursa					
5	8.6%	8.3%	7.4%	7.5%	8.0%	7.4%					
6	Inbursa	Scotiabank	Scotiabank	HSBC	Inbursa	Scotiabank					
0	6.4%	7.0%	7.4%	6.9%	6.5%	7.1%					
7	Scotiabank	Inbursa	Inbursa	Inbursa	HSBC	HSBC					
'	6.3%	5.7%	6.1%	6.5%	6.1%	6.2%					
8	Bajio	Bajio	Bajio	Bajio	Bajio	Bajio					
0	4.9%	5.1%	5.5%	5.6%	5.6%	5.6%					
9	Banregio	Banregio	Banregio	Banregio	Banregio	Banregio					
9	2.7%	2.9%	3.1%	3.1%	3.0%	3.1%					
10	Sabadell	Sabadell	Sabadell	Sabadell	Sabadell	Sabadell					
10	1.4%	2.2%	2.3%	2.1%	1.9%	2.0%					
11	Mifel	Azteca	Mifel	Mifel	Mifel	Mifel					
	1.3%	1.2%	1.1%	1.3%	1.6%	1.6%					
12	Azteca	Mifel	Azteca	Azteca	Azteca	Azteca					
12	0.8%	1.1%	1.0%	1.0%	1.2%	1.2%					

Historic non-financial business loans portfolio mix 2018 2019 2020 2021 2022

	2018	2019	2020	2021	2022	Sep-23
1	T&PS	T&PS	T&PS	T&PS	T&PS	T&PS
	22.3%	21.7%	22.5%	23.5%	23.7%	27.9%
2	Trade	Trade	Trade	Trade	Trade	Trade
	19.9%	19.8%	18.3%	17.3%	16.6%	18.5%
3	Constr.	Constr.	Constr.	Constr.	Others	Constr.
	13.6%	13.6%	13.7%	13.8%	12.6%	12.6%
4	R. of indu.	R. of indu.	R. of indu.	R. of indu.	Constr.	R. of indu.
	8.7%	9.3%	8.9%	9.4%	12.1%	7.7%
5	Others 7.2%	Others 6.9%	Others 7.5%	Others 7.7%	R. of indu. 7.6%	Others5.8%
6	OGEM	OGEM	FB&T	FB&T	FB&T	FB&T
	5.5%	5.4%	5.4%	5.2%	5.3%	5.3%
7	FB&T	FB&T	HoReCa	HoReCa	Agrib.	HoReCa
	5.3%	5.0%	5.2%	5.1%	4.6%	4.8%
8	Agrib.	Agrib.	OGEM	Agrib.	HoReCa	Agrib.
	4.4%	4.5%	4.7%	4.7%	4.3%	4.4%
9	COMM	COMM	Agrib.	COMM	COMM	COMM
	3.7%	4.3%	4.4%	4.0%	4.2%	4.0%
10	HoReCa	HoReCa	COMM	OGEM	OGEM	Trnspt.
	3.5%	4.0%	4.1%	3.8%	3.6%	3.7%

Sector abbreviations:

- T&PS: Technical & Professional services
- Constr.: Construction
- R. of indu.: Rest of Industry
- OGEM: Oil, mining, gas & energy
- FB&T: Food, beverages and tobacco
- HoReCa: Hotels, restaurants and cafe
- Agrib: Agribusiness
- Const. mater: Construction materials
- COMM: Communications
- -Trnspt: Transport
- Appar.: Apparel - C&P: Chemical & pharma

Source: CNBV and BBVA CER

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Region 1: Non-financial business loans portfolio mix and market share by bank

How to read the chart?	Top banks (market share in region, %)		BBVA: (21.3%)	Banorte: (12.1%)	Santander: (11.1%)	Banamex: (8.2%)	Bajio: (8.1%			
Hierarchy 1 represents the "loans mix", which implies the weight of each sector on the loan	Sectors						,			
portfolio. Hierarchy 2 represents the market share of the Top 5 banks within those sectors.	Trade	24%			BBVA	mder				
Sectors shown represent more than 2% of the loan portfolio. Sectors with less weight have been grouped under "Others".	Technical & professional services (T&PS)	22%			Top 5: 19 Top 5: 1	See sporte state				
luevo Leon, Jalisco, Chihuahua, Baja California, Guanajuato, Tamaulipas, Sinaloa, Coahuila, Puebla,	Construction (Constr.)	12%		* 1.3.2 5 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2			an Bajio			
Queretaro	Rest of industry (R. of indu.)	12%			COMM nst. Mate	,e				
Key takeaways – Region 1	Agribusiness (Agrib.)	7%	Rest: 2% Others Per 1/8% Rest: 8%							
 Alike at national level, Trade, TP&S, and construction are the sectors that stand out for 	Food, beverages & tobacco (FB&T)	6%	-514	Rest: 2% Agrib.						
their larger weight in the region.Relative to national-level data, Trade, Industry,	Transport (Trnspt.)	3%	Bajio Rest. 4% R. of Indu-			BBVA				
Autos and the Agribusiness have a larger presence in region 1.	Auto	3%								
 T&PS, HoReCa and COMM have a lower relevance in the region compared to the national average. 	Oil, gas, energy & mining (OGEM)	3%			2	Santander				
	Construction materials (Const. Mater)	2%		83 note	Rest. 6% %5 's dq	Sky of	rane+			
	Communications (COMM)	2%					•			
	Others	6%			Santar					

Source: CNBV and BBVA CER

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Region 1: Non-financial business loans portfolio mix and market share by bank (detail Hierarchy 2)

How to read the table?	Top banks (market share in region, %)	Top banks (market share in region, %)BBVA (21.39)			Santander: (11.1%)	Banamex: (8.2%)	Bajio: (8.1%)
The table provides the detailed market share of each bank included in the Top 5 list (Hierarchy 2)	Sectors			Market	t share by sector an	id bank	
within the sectors of the loan portfolio mix shown in the graph above.	Trade	24%	12%	6%	7%	4%	3%
Sectors shown represent more than 2% of the loan portfolio. Sectors with less weight have been grouped under "Others".	Technical & professional services (T&PS)	22%	7%	4%	3%	2%	2%
Nuevo Leon,Jalisco, Chihuahua, Baja California, Guanajuato, Tamaulipas, Sinaloa, Coahuila, Puebla,	Construction (Constr.)	12%	3%	4%	4%	1%	4%
Queretaro	Rest of industry (R. of indu.)	12%	15%	7%	5%	7%	3%
Key takeaways – Region 1	Agribusiness (Agrib.)	7%	9%	4%	8%	4%	12%
With a MHHI of 1,208, region 1 can be considered a competitive market. The Top 5	Food, beverages & tobacco (FB&T)	6%	12%	3%	6%	6%	3%
players hold a 60.7% market share that is the same the Top 5 players have at national level, but Bajio makes the top list in this region,	Transport (Trnspt.)	3%	6%	4%	4%	6%	3%
instead of Inbursa. On broad terms banks show a slightly higher	Auto	3%	12%	2%	1%	10%	1%
sector specialisation in the region. The mean MHHI on a sector basis is of 1,731	Oil, gas, energy & mining (OGEM)	3%	1%	8%	4%	3%	1%
(1,610 at national level) and the standard deviation is of 534, vs. 387 at national level.	Construction materials (Const. Mater)	2%	18%	19%	2%	12%	0%
	Communications (COMM)	2%	8%	1%	2%	1%	0%
	Others	6%					

Source: CNBV and BBVA CER

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Region 1: Business loans portfolio growth by sector and bank (under coverage)

Sector	% of total portfolio			CAGR: Dec	-21/Sep-2	3		Sector	% of total portfolio		(CAGR: Dec	-21/Sep-2	3	
Business Ioans	100%	9.2%	6.7%	4.3%	15.8%	15.5%	6.8%	FB&T	6%	5.9%	12.9%	2.6%	39.4%	12.5%	13.5%
		Industry	Bajio	Banamex	Banorte	BBVA	Santander			Industry	Bajio	Banamex	Banorte	BBVA	Santander
Trade	24%	8.5%	7.8%	9.4%	16.6%	14.0%	15.0%	Trnspt.	Trnspt. 3%	16.4%	5.6%	19.1%	61.9%	6.4%	10.1%
		Industry	Bajio	Banamex	Banorte	BBVA	Santander			Industry	Bajio	Banamex	Banorte	BBVA	Santander
T&PS	22%	18.4%	2.4%		24.5%	52.5%	26.3%	Auto	3%	24.0%	50.8%	15.1%	16.1%	54.9%	
		Industry	Bajio	-3.3% Banamex	Banorte	BBVA	Santander			Industry	Bajio	Banamex	Banorte	BBVA	-22.4% Santander
Constr.	12%	6.4%	9.7%	_	11.7%	7.2%		OGEM	3%	39.3%	_	22.3%	47.1%	2 <u>6.6</u> %	18.1%
		Industry	Bajio	-2.2% Banamex	Banorte	BBVA	-1.9% Santander			Industry	-12.1% Bajio	Banamex	Banorte	BBVA	Santander
Defindu	100/	0.7%	9.4%		9.8%			Const.	20/	4.1%	116.6%		1.5%	14.1%	33.4%
R. of indu.	12%	Industry	Bajio	-0.3% Banamex	Banorte	-5.1% BBVA	-18.0% Santander	Mater	2%	Industry	Bajio	-11.5% Banamex	Banorte	BBVA	Santander
Agrib.	7%	5.3%	9.0%		23.1%	2.8%	9.0%	СОММ	2%	20.5%	0.1%	23.7%		42.8%	13.8%
Agi ib.	7 70	Industry	Bajio	-15.9% Banamex	Banorte	BBVA	Santander		2 70	Industry	Bajio	Banamex	-19.7% Banorte	BBVA	Santander

Source: CNBV and BBVA CER

Creating Opportunities



Investment Banking

Figure 12

Region 1: Historic non-financial business loans portfolio mix and market share by bank (since 2016)

How to read the charts?

Historic non-financial business loans portfolio. Shows the historic amount and growth of the portfolio. Historic non-financial business loans portfolio mix. Shows how the sectors mix has evolved in each region. Historic market share in non-financial business loans portfolio. Shows how the market share of the top 10 banks in Mexico has evolved within the non- financial business loans portfolio.

Nuevo Leon, Jalisco, Chihuahua, Baja California, Guanajuato, Tamaulipas, Sinaloa, Coahuila, Puebla, Queretaro.

Key takeaways - Region 1

- The non-financial companies segment accumulates a portfolio of c.MXN1,152bn.
 Since 2021, the region has grown at a CAGR of 9.2%, slightly faster than the 8.8% seen on a national scale.
- The industry has seen several changes in market share in the 2nd-4th place over the last three years. Banorte rose to second place, from fourth. Banamex has been the main loser dropping from second to a technical tie with Bajio in 4th/5th.
- Unlike the national portfolio, where T&PS is the dominant sector, in Region 1 trade is the main sector, followed by T&PS and construction. The latter has traded spots with the industry (ex-autos) in recent years.

Source: CNBV and BBVA CER



Historic market share in non-financial business portfolio

	2018	2019	2020	2021	2022	Sep-23
1	BBVA	BBVA	BBVA	BBVA	BBVA	BBVA
	20.2%	19.4%	18.7%	19.3%	14.9%	21.3%
2	Banamex	Banamex	Santander	Santander	Banorte	Banorte
	13.8%	13.3%	12.1%	11.6%	11.8%	12.1%
3	Santander	Santander	Banamex	Banorte	Santander	Santander
	13.3%	13.0%	11.2%	10.9%	11.6%	11.1%
4	Banorte	Banorte	Banorte	Banamex	Banamex	Banamex
	10.1%	9.3%	10.6%	8.9%	9.3%	8.2%
5	Bajio	Bajio	Bajio	Scotiabank	Bajio	Bajio
	7.2%	7.8%	8.6%	8.4%	9.2%	8.1%
6	Scotiabank	Scotiabank	Scotiabank	Bajio	Scotiabank	Scotiabank
	7.0%	7.1%	7.6%	8.4%	9.0%	7.3%
7	HSBC	HSBC	HSBC	HSBC	HSBC	HSBC
	6.8%	6.5%	6.5%	7.4%	6.6%	6.4%
8	Banregio	Banregio	Banregio	Banregio	Banregio	Banregio
	5.3%	5.8%	6.2%	6.2%	6.5%	6.1%
9	Inbursa	Inbursa	Sabadell	Inbursa	Inbursa	Inbursa
	2.1%	1.8%	1.8%	1.9%	1.9%	1.8%
10	Sabadell	Sabadell	Inbursa	Sabadell	Sabadell	Sabadell
	1.5%	1.8%	1.7%	1.4%	1.4%	1.4%
11	Mifel	Mifel	Mifel	Mifel	Mifel	Mifel
	0.6%	0.5%	0.5%	0.8%	0.9%	0.9%
12	Azteca	Azteca	Azteca	Azteca	Azteca	Azteca
	0.1%	0.1%	0.0%	0.0%	0.4%	0.6%

Historic non-financial business loans portfolio mix

	2018	2019	2020	2021	2022	Sep-23
1	Trade	Trade	Trade	Trade	Trade	Trade
	26.9%	27.6%	25.0%	24.1%	24.0%	23.8%
2	T&PS	T&PS	T&PS	T&PS	T&PS	T&PS
	16.4%	16.3%	17.9%	18.7%	19.0%	21.6%
3	R. of indu.	R. of indu.	Constr.	R. of indu.	Constr.	Constr.
	11.8%	11.9%	13.2%	13.4%	12.7%	11.9%
4	Constr.	Constr.	R. of indu.	Constr.	R. of indu.	R. of indu.
	11.0%	11.9%	11.8%	12.5%	12.3%	11.6%
5	Others 7.2%	FB&T 7.1%	FB&T 7.1%	Others 7.2%	Agrib. 7.2%	Agrib.6.5%
6	FB&T	Others	Others	Agrib.	FB&T	FB&T
	7.1%	7.1%	7.0%	7.0%	6.9%	6.4%
7	Agrib.	Agrib.	Agrib.	FB&T	Others	Others
	6.4%	6.6%	6.7%	6.7%	6.3%	5.8%
8	Const. Mater	Const. Mater	Trnspt.	Trnspt.	Auto	Trnspt.
	3.2%	2.7%	2.8%	3.0%	3.3%	3.3%
9	OGEM	Trnspt.	Auto	Auto	Trnspt.	Auto
	3.0%	2.7%	2.5%	2.3%	3.3%	2.9%
10	Trnspt.	Auto	OGEM	Const. Mater	OGEM	OGEM
	2.8%	2.5%	2.3%	2.0%	2.3%	2.6%

Sector abbreviations:

- T&PS: Technical & Professional services

- Constr.: Construction
- R. of indu.: Rest of Industry
- OGEM: Oil, mining, gas & energy
- FB&T: Food, beverages and tobacco
- HoReCa: Hotels, restaurants and cafe
- Agrib: Agribusiness
- Const. mater: Construction materials - COMM: Communications
- COMM: Communicatio
- -Trnspt: Transport
- Appar.: Apparel - C&P: Chemical & pharma

Creating Opportunities



Region 2: Non-financial business loans portfolio mix and market share by bank

How to read the chart?	Top banks (market share in region, %)	BBVA: (25.6%)	Santander: (16.4%)	Banorte: (14.2%)	Banamex: (6.1%)	Scotiabank (6.1%)
Hierarchy 1 represents the "loans mix", which implies the weight of each sector on the loan	Sectors					
portfolio. Hierarchy 2 represents the market share of the Top 5 banks within those sectors.	Hotels, restaurants & caffe (HoReCa)	%	e		Banorte	
Sectors shown represent more than 2% of the loan portfolio. Sectors with less weight have been grouped under "Others".	Technical & professional services (T&PS)	%	Real Top 5	Tion 5: 1	AND	
Baja California Sur, Aguascalientes, Durango, Yucatan, Sonora, Nayarit, Quintana Roo, Hidalgo,	Trade 16	%	COVA Con Star	und U		Santander
San Luis Potosi, Tlaxcala	Construction (Constr.)	%	100 5: 340 Rest: 100 R 00	Annar Annar Trnspt	R ^O	
Key takeaways – Region 2	Agribusiness (Agrib.) 10	8 _{BVA}	Top 5: 6% FB&T	1011	Rest. 2%	BBVA
 In the region, HoReCa is the most relevant activity for banks, as the region includes some 	Food, beverages & tobacco (FB&T) 7	%	Rest: 4%		Тор 5:	Santander
tourist states like Quintana Roo and Baja California Sur.	Rest of industry (R. of indu.) 6		Адгіb. тор 5: 6%		T&PS	Banorte
 HoReCa, agribusiness and FB&T are the three activities that show the largest positive deviation in the region vs. national standards. 	Transport (Trnspt.) 4	% BBVA Banamex Santande		Not Trade	Rea	Scotiabank
 Relative to national-level data, T&PS, COMM and OGEM have a smaller weight compared to 	Auto 2	%	TOP			
the national average.	Apparel (Appar.) 1	%	BBW Qet P	Rest: 5%	The 5: 129	
	Construction materials (Const. Mater)	%		B B	Same	
	Others 3	%		anorte	ander	

Source: CNBV and BBVA CER

Creating Opportunities



Region 2: Non-financial business loans portfolio mix and market share by bank (detail Hierarchy 2)

How to read the table?	Top banks (market share in region, %)		BBVA: (25.6%)	Santander: (16.4%)	Banorte: (14.2%)	Banamex: (6.1%)	Scotiabank: (6.1%)
The table provides the detailed market share of each bank included in the Top 5 list (Hierarchy 2)	Sectors			Marke	t share by sector a	nd bank	
within the sectors of the loan portfolio mix shown in he graph above.	Hotels, restaurants & caffe (HoReCa)	20%	13%	7%	16%	2%	1%
ectors shown represent more than 2% of the loan ortfolio. Sectors with less weight have been rouped under "Others".	Technical & professional services (T&PS)	19%	1%	1%	1%	0%	1%
Baja California Sur, Aguascalientes, Durango, Yucatan, Sonora, Nayarit, Quintana Roo, Hidalgo,	Trade	16%	2%	2%	1%	1%	1%
San Luis Potosi, Tlaxcala	Construction (Constr.)	12%	2%	2%	1%	0%	0%
Key takeaways – Region 2	Agribusiness (Agrib.)	10%	3%	4%	2%	3%	2%
With a MHHI of 1,453, region 2 can still be considered a competitive market, but one that	Food, beverages & tobacco (FB&T)	7%	8%	1%	1%	0%	1%
is in fringe of being considered moderately competitive. The Top 5 players in the region accumulate a market share of 68.4% (60.7%	Rest of industry (R. of indu.)	6%	2%	1%	0%	1%	1%
at national level). Within the region, only loans to activities of	Transport (Trnspt.)	4%	5%	2%	1%	1%	0%
trade, agribusiness, T&PS and 'rest of industry' show a sufficiently diversified MHHI to consider them competitive.	Auto	2%	2%	1%	0%	1%	0%
Lending to COMM, HoReCa, construction	Apparel (Appar.)	1%	5%	2%	0%	1%	2%
materials, OGEM seems highly concentrated among just a few players.	Construction materials (Const. Mater)	1%	0%	0%	0%	0%	0%
The mean MHHI on a sector basis is of 2,712 (1,610 at national level) and the standard deviation is of 1,783, vs. 387 at national level.	Others	3%					

Source: CNBV and BBVA CER

Creating Opportunities



Region 2: Business loans portfolio growth by sector and bank (under coverage)

Sector	% of total portfolio	С	AGR: Dec	-21/Sep	23	Sector	% of total portfolio	CA	GR: Dec-	21/Sep-	23
Business Ioans	100%	10.7%	19.5%	9.6%	3.4% 8.0%	FB&T	7%	17.5% 24.0%	87.3%	40.3%	
		Industry Banamex	Banorte	BBVA	Santander Scotiabank			Industry Banamex	Banorte	BBVA	-3 <mark>9.5</mark> % -40.0% Santander Scotiabank
HoReCa	20%	12.2%	26.4%	7.1%	42.6% 6.6%	R. of indu.	6%	-4.8%			-3.5%
		-11.1% Industry Banamex	Banorte	BBVA	Santander Scotiabank			Industry Banamex	-14.1% Banorte	-25.6% BBVA	Santander Scotiabank
T&PS	19%	34.5% 17.5%	52.2%	33.6%	82.6%	Trnspt.	4%	13.3% 16.0%	21.7%	9.2%	60.5%
		Industry Banamex	Banorte	BBVA	Santander Scotiabank			Industry Banamex	Banorte	BBVA	Santander Scotiabank
Trade	16%	41.5%	9.5%	12.1%	22.3%	Auto	2%	23.1%	221.5%	44.2%	174.8% 114.6%
		Industry Banamex	Banorte	BBVA	Santander Scotiabank			-41.0% Industry Banamex	Banorte	BBVA	Santander Scotiabank
Constr.	12%	-0.5%	-0.7%	-2.0%	-8.0%	Appar.	1%	2.4% 18.3%	19.5%	45.1%	5.7%
oonstr.		Industry Banamex	Banorte	BBVA	-20.4% Santander Scotiabank	Appul.	170	Industry Banamex	Banorte	BBVA	-26.1% Santander Scotiabank
Agrib	10%	96.3%			13.6%	Const.	1%	8.1%		0.6%	35.8% #N/A
Agrib.	10%	Industry Banamex	-17.7% Banorte	-12.1% BBVA	-4.2% Santander Scotiabank	Mater	170	-26.7% Industry Banamex	-11.5% Banorte	BBVA	Santander Scotiabank

Source: CNBV and BBVA CER

Creating Opportunities





Region 2: Historic non-financial business loans portfolio mix and market share by bank (since 2016)

How to read the charts?

Historic non-financial business loans portfolio. Shows the historic amount and growth of the portfolio. Historic non-financial business loans portfolio mix. Shows how the sectors mix has evolved in each region. Historic market share in non-financial business loans portfolio. Shows how the market share of the top 10 banks in Mexico has evolved within the non- financial business loans portfolio.

Baja California Sur, Aguascalientes, Durango, Yucatan, Sonora, Nayarit, Quintana Roo, Hidalgo, San Luis Potosi, Tlaxcala

Key takeaways – Region 2

- The non-financial companies segment accumulates a portfolio of c.MXN316bn. Since 2021, the region has grown at a CAGR of 10.7%, 2pp faster than the 8.8% seen on a national scale.
- The top three banks have maintained their posts in the last five years and altogether have increased their market share of total NFBS. Competition has been fiercer among players ranked 4-6, changing places in multiple occasions over the last five years, but with each having a market share less than half of the 3rd place.
- Lending to T&PS has become increasingly relevant in the region, growing nearly three times as fast as the industry since 2021.

Source: CNBV and BBVA CER



Historic market share in non-financial business portfolio

	2018	2019	2020	2021	2022	Sep-23
1	BBVA	BBVA	BBVA	BBVA	BBVA	BBVA
2	26.0%	27.2%	25.8%	26.0%	20.4%	25.6%
	Santander	Santander	Santander	Santander	Santander	Santander
3	15.4%	17.0%	19.0%	18.5%	18.3%	16.4%
	Banorte	Banorte	Banorte	Banorte	Banorte	Banorte
	12.0%	11.7%	12.1%	12.4%	14.5%	14.2%
4	Banamex	Banamex	Banamex	Bajio	Scotiabank	Banamex
	9.7%	9.2%	7.3%	6.6%	6.7%	6.1%
5	Scotiabank	Scotiabank	Scotiabank	Scotiabank	Bajio	Scotiabank
	6.6%	6.5%	6.8%	6.4%	6.6%	6.1%
6	HSBC	Bajio	Bajio	Banamex	Banamex	Bajio
	6.1%	5.8%	6.2%	5.5%	6.2%	6.0%
7	Bajio	HSBC	HSBC	HSBC	HSBC	HSBC
	5.5%	4.3%	3.8%	4.2%	5.1%	4.6%
8	Banregio	Banregio	Banregio	Banregio	Banregio	Banregio
	2.1%	2.1%	2.4%	2.5%	2.5%	2.4%
9	Sabadell	Sabadell	Sabadell	Sabadell	Sabadell	Sabadell
	1.5%	1.7%	1.9%	2.0%	2.0%	2.3%
10	Inbursa	Inbursa	Mifel	Mifel	Mifel	Inbursa
	1.5%	0.9%	1.0%	1.3%	1.4%	1.5%
11	Mifel	Mifel	Azteca	Azteca	Inbursa	Mifel
	0.8%	0.8%	0.8%	0.8%	1.1%	1.4%
12	Azteca	Azteca	Inbursa	Inbursa	Azteca	Azteca
	0.4%	0.4%	0.7%	0.6%	0.7%	0.0%

Historic non-financial business loans portfolio mix

	2018	2019	2020	2021	2022	Sep-23
1	Trade	Trade	HoReCa	HoReCa	HoReCa	HoReCa
	19.6%	18.2%	19.3%	19.2%	19.3%	19.7%
2	HoReCa	Constr.	Trade	Trade	T&PS	T&PS
	14.8%	15.4%	15.9%	15.5%	16.0%	18.9%
3	T&PS	HoReCa	Constr.	Constr.	Trade	Trade
	14.3%	15.1%	14.3%	14.6%	15.2%	16.3%
4	Constr.	T&PS	T&PS	T&PS	Constr.	Constr.
	13.3%	13.3%	13.2%	13.5%	12.8%	12.4%
5	Agrib. 11.1%	Agrib. 11.1%	Agrib. 10.4%	Agrib. 10.9%	Agrib. 12.3%	Agrib.9.6%
6	FB&T	R. of indu.	R. of indu.	R. of indu.	FB&T	FB&T
	8.8%	8.7%	8.3%	8.0%	7.4%	7.0%
7	R. of indu.	FB&T	FB&T	FB&T	R. of indu.	R. of indu.
	6.7%	6.9%	7.5%	6.3%	6.8%	6.2%
8	Others	Others	Others	Others	Others	Trnspt.
	4.8%	4.4%	4.9%	5.0%	3.9%	3.5%
9	Trnspt.	Trnspt.	Trnspt.	Trnspt.	Trnspt.	Others
	3.1%	3.2%	3.3%	3.4%	2.5%	2.7%
10	Appar.	Auto	Appar.	Auto	Auto	Auto
	1.4%	1.7%	1.1%	1.4%	2.0%	1.7%

Sector abbreviations:

- T&PS: Technical & Professional services

- Constr.: Construction
- R. of indu.: Rest of Industry
- OGEM: Oil, mining, gas & energy
- FB&T: Food, beverages and tobacco
- HoReCa: Hotels, restaurants and caffe
- Agrib: Agribusiness
- Const. mater: Construction materials
- COMM: Communications
- -Trnspt: Transport
- Appar.: Apparel - C&P: Chemical & pharma

Creating Opportunities



Region 3: Non-financial business loans portfolio mix and market share by bank

How to read the chart?	Top banks (market share in region, %)	BBVA: Santander: Bajio: Banamex: HSBC: (25.0%) (17.7%) (9.3%) (8.8%) (6.4%)
Hierarchy 1 represents the "loans mix", which implies the weight of each sector on the loan	Sectors	
portfolio. Hierarchy 2 represents the market share of the Top 5 banks within those sectors.	Trade 31%	
Sectors shown represent more than 2% of the loan portfolio. Sectors with less weight have been grouped under "Others".	Technical & professional services (T&PS) 16%	
Guerrero, Chiapas, Oaxaca, Michoacan, Colima, Morelos, Campeche, Tabasco, Zacatecas, Veracruz	Construction (Constr.) 12%	Age to state and the state of t
	Agribusiness (Agrib.) 11%	Cirage Course Co
Key takeaways – Region 3	Food, beverages & tobacco (FB&T) 9%	BBVA Top 5: 6% R of indu
 In the region, lending to trade, TP&S and construction are also the leading activities, as 	Rest of industry (R. of indu.) 7%	Rest: 2%
is the case at national level. But here, lending to the agribusiness is nearly as important as construction, making 11.3% of NFBS.	Transport (Trnspt.) 4%	Banamex BBVA Top 5: 6%
 Trade, agribusiness and FB&T are the activities that require substantially more funding 	Communications (COMM) 3%	Santander Rest Allo Asto to the Ast
compared to the rest of the nation.	Chemical and pharma (C&P) 2%	ANBR Solo La Contraction of the solo of th
 Compared to national-level data, the activities that demand less funding from banks in this region are T&PS, HoReCa, auto and OGEM. 	Hotels, restaurants & caffe (HoReCa) 2%	Bett By Action of Contract of
 Arguably, including the states of Campeche and Tabasco, this region should see larger relative lending to OGEM. But this sector's 	Oil, gas, energy & mining (OGEM) 2%	
activities seem to be more split between regions 1, 2 and 3.	Others 3%	

Source: CNBV and BBVA CER

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Region 3: Non-financial business loans portfolio mix and market share by bank (detail Hierarchy 2)

How to read the table?	Top banks (market share in region, %)		BBVA: (25.0%)	Santander: (17.7%)	Bajio: (9.3%)	Banamex: (8.8%)	HSBC: (6.4%)	
The table provides the detailed market share of each bank included in the Top 5 list (Hierarchy 2)	Sectors		Market share by sector and bank					
within the sectors of the loan portfolio mix shown in the graph above.	Trade	31%	3%	2%	1%	1%	0%	
Sectors shown represent more than 2% of the loan portfolio. Sectors with less weight have been grouped under "Others".	Technical & professional services (T&PS)	16%	1%	1%	0%	0%	0%	
Guerrero, Chiapas, Oaxaca, Michoacan, Colima, Morelos, Campeche, Tabasco, Zacatecas, Veracruz	Construction (Constr.)	12%	0%	0%	0%	0%	0%	
	Agribusiness (Agrib.)	11%	2%	2%	3%	1%	0%	
Key takeaways – Region 3	Food, beverages & tobacco (FB&T)	9%	2%	2%	1%	1%	1%	
 With a MHHI of 1,520, region 3 is arguably the least competitive under our scope of analysis 	Rest of industry (R. of indu.)	7%	2%	1%	0%	0%	1%	
and would be considered moderately concentrated under a traditional HHI ranges. Still, the Top 5 players in the region sum up	Transport (Trnspt.)	4%	2%	2%	0%	1%	0%	
67.2% of total NFBS (68.4% in region 2 and 60.7% at national level).	Communications (COMM)	3%	0%	2%	0%	0%	2%	
 The reduced presence of several banks in the region also translates into much higher concentration of lending to the different 	Chemical and pharma (C&P)	2%	1%	0%	1%	2%	0%	
 sectors. In the region, only lending to companies in the FB&T spaces seems sufficiently widespread. The mean MHHI on a sector basis is of 2,620 	Hotels, restaurants & caffe (HoReCa)	2%	0%	0%	0%	0%	0%	
	Oil, gas, energy & mining (OGEM)	2%	0%	1%	0%	1%	0%	
(1,610 at national level) and the standard deviation is of 1,005, vs. 387 at national level.	Others	3%						

Source: CNBV and BBVA CER

Creating Opportunities



Region 3: Business loans portfolio growth by sector and bank (under coverage)

Sector	% of total portfolio			CAGR: Dec-	-21/Sep-2	23		Sector	% of total portfolio		C	CAGR: Dec-	21/Sep-2	23	
Business		7.1%	9.7%		14.2%		6.9%				3.6%		33.2%		
loans	100%			-4.6%		-3.2%		R. of indu.	7%	-6.1%		-21.4%		-7.4%	-39.5%
		Industry	Bajio	Banamex	BBVA	HSBC	Santander			Industry	Bajio	Banamex	BBVA	HSBC	Santander
			32.7%			32.0%	10.00/				38.5%		47.0%	23.6%	46.5%
Trade	31%	15.0%		11.1%	10.5%		18.0%	Trnspt.	4%	18.4%		2.5%		23.070	
		Industry	Bajio	Banamex	BBVA	HSBC	Santander			Industry	Bajio	Banamex	BBVA	HSBC	Santander
		0.9%	17.1%		34.5%	2.7%									590.4%
T&PS	16%						-11.0%	СОММ	3%	17.9%		20.1%			
		Industry	Bajio	-36.8% Banamex	BBVA	HSBC	Santander			Industry	-5.9% Bajio	Banamex	-1.0% BBVA	-16.0% HSBC	Santander
		19.7%		8.3%	10.0%						227.2%				
Constr.	12%		-8.9%				-1.9%	C&P	2%	17.0%		12.2%	7.5%	87.0%	
		Industry	Bajio	Banamex	BBVA	-37.8% HSBC	Santander			Industry	Bajio	Banamex	BBVA	HSBC	-45.6% Santander
		2.5%					11.7%						1.8%		
Agrib.	11%	2.070	-1.8%		-0.9%	-3.6%		HoReCa	2%	-2.7%	-16.2%			-14.3%	-2.8%
		Industry	Bajio	-14.8% Banamex	BBVA	HSBC	Santander			Industry	Bajio	-47.2% Banamex	BBVA	HSBC	Santander
			3.9%									57.4%			86.2%
FB&T	9%	-5.0%				-2.6%	-1.0%	OGEM	2%				2.4%	1.6%	
			Doilic	-13.2% Banamex	-11.0%		Contondor			-0.8%	-23.3%	Denemeii			Contondar
		Industry	Bajio	Banamex	BBVA	HSBC	Santander			Industry	Bajio	Banamex	BBVA	HSBC	Santander

Source: CNBV and BBVA CER

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Region 3: Historic non-financial business loans portfolio mix and market share by bank (since 2016)

How to read the charts?

Historic non-financial business loans portfolio. Shows the historic amount and growth of the portfolio. Historic non-financial business loans portfolio mix. Shows how the sectors mix has evolved in each region. Historic market share in non-financial business loans portfolio. Shows how the market share of the top 10 banks in Mexico has evolved within the non- financial business loans portfolio.

Guerrero, Chiapas, Oaxaca, Michoacan, Colima, Morelos, Campeche, Tabasco, Zacatecas, Veracruz

Key takeaways - Region 3

- The non-financial companies segment accumulates a portfolio of c.MXN157bn, the smallest region. Since 2021, the region has grown at a CAGR of 7.1%, 1.6pp less than the 8.8% seen on a national scale.
- The top two banks have maintained their posts. Over the last three years, Bajio has debunked Banamex and overcome HSBC and Banorte to become third.
- Over the last years, trade and construction have recovered from the COVID drop. But transport, COMM and C&P have also outpaced regional growth. Also, compared to national level, these sectors are growing materially faster in region 3.



Historic market share in non-financial business portfolio

					-	
	2018	2019	2020	2021	2022	Sep-23
1	BBVA	BBVA	BBVA	BBVA	BBVA	BBVA
-	21.9%	21.9%	22.4%	22.3%	18.7%	25.0%
2	Santander	Santander	Santander	Santander	Santander	Santander
-	17.9%	17.9%	15.6%	17.7%	18.3%	17.7%
3	Banamex	Banamex	Banamex	Banamex	Bajio	Bajio
•	14.4%	12.1%	11.8%	10.7%	10.5%	9.3%
4	HSBC	HSBC	Banorte	Bajio		Banamex
-	10.5%	10.4%	10.2%	8.9%	9.7%	8.8%
5	Banorte	Banorte	Bajio	Banorte	HSBC	HSBC
5	8.6%	8.7%	9.3%	8.0%	7.1%	6.4%
6	Bajio	Bajio	HSBC	HSBC	Banorte	Banorte
0	7.5%	7.3%	8.3%	7.6%	6.1%	5.4%
7	Scotiabank	Scotiabank	Scotiabank	Scotiabank	Scotiabank	Scotiabank
'	5.3%	6.9%	5.3%	4.8%	5.8%	5.1%
8	Sabadell	Sabadell	Sabadell	Sabadell	Sabadell	Sabadell
0	0.8%	1.7%	2.2%	2.9%	3.5%	3.3%
9	Inbursa	Inbursa	Inbursa	Inbursa	Inbursa	Banregio
9	0.7%	0.4%	0.5%	1.5%	0.9%	0.5%
10	Banregio	Banregio	Mifel	Banregio	Banregio	Inbursa
10	0.5%	0.4%	0.4%	0.4%	0.4%	0.5%
11	Mifel	Mifel	Banregio	Mifel	Mifel	Mifel
	0.4%	0.4%	0.4%	0.2%	0.3%	0.3%
12	Azteca	Azteca	Azteca	Azteca	Azteca	Azteca
12	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Historic non-financial business loans portfolio mix

	2018	2019	2020	2021	2022	Sep-23
1	Trade	Trade	Trade	Trade	Trade	Trade
	31.6%	30.5%	27.1%	26.9%	28.1%	30.5%
2	T&PS	T&PS	T&PS	T&PS	T&PS	T&PS
	15.7%	13.8%	14.1%	17.4%	14.3%	15.7%
3	Agrib.	R. of indu.	Agrib.	Agrib.	Agrib.	Constr.
	10.7%	11.7%	11.7%	12.2%	12.9%	11.5%
4	FB&T	Agrib.	FB&T	FB&T	Constr.	Agrib.
	9.8%	10.6%	10.8%	10.7%	12.1%	11.3%
5	Constr. 9.6%	FB&T 9.4%	R. of indu. 10.5%	Constr. 9.5%	R. of indu. 9.2%	FB&T8.7%
6	R. of indu.	Constr.	Constr.	R. of indu.	FB&T	R. of indu.
	8.0%	8.6%	8.7%	8.9%	8.7%	7.1%
7	Trnspt.	Trnspt.	Trnspt.	Trnspt.	COMM	Trnspt.
	3.7%	4.2%	4.6%	3.6%	4.2%	4.3%
8	Others	OGEM	OGEM	COMM	Trnspt.	COMM
	3.0%	3.1%	3.4%	3.0%	3.2%	3.5%
9	COMM	Others	COMM	Others	Others	Others
	2.5%	2.6%	2.8%	2.9%	2.4%	2.7%
10	OGEM	COMM	Others	HoReCa	C&P	C&P
	2.0%	2.4%	2.7%	1.9%	1.9%	1.7%

Sector abbreviations:

- T&PS: Technical & Professional services
- Constr.: Construction
- R. of indu.: Rest of Industry
- OGEM: Oil, mining, gas & energy
- FB&T: Food, beverages and tobacco
- HoReCa: Hotels, restaurants and caffe
- Agrib: Agribusiness
- Const. mater: Construction materials - COMM: Communications
- -Trnspt: Transport
- Appar.: Apparel
- C&P: Chemical & pharma

Source: CNBV and BBVA CER

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Region 4: Non-financial business loans portfolio mix and market share by bank

How to read the chart?	Top banks (market share in region, %)	BBVA: (19.7%)	Inbursa: (14.4%)	Banorte: (11.9%)	Santander: (11.2%)	Banamex: (8.6%)
Herarchy 1 represents the "loans mix", which mplies the weight of each sector on the loan	Sectors					
portfolio. Hierarchy 2 represents the market share of the Top 5 banks within those sectors.	Technical & professional services (T&PS)	37%		atom da	esun	
Sectors shown represent more than 2% of the loan ortfolio. Sectors with less weight have been rouped under "Others".	Construction (Constr.)	13%			48 ⁴	
Nexico City, State of Mexico	Trade	13%	831070 100 100 100 100 100 100 100 100 100		5.23% ntam	Jer
	Communications (COMM)	7%	rte : 300 Th	Others	40 ⁸ 5 ³	Banorte
Key takeaways – Region 4	Rest of industry (R. of indu.)	5%	Top 5: 3% Finspt Rest: 2% HoReCa			Banamex
With a still centralised decision taking at government level, it is unsurprising that T&PS	Oil, gas, energy & mining (OGEM)	5%	Top 5: 3% OGEM			Dama
is the most relevant activity in region 4, which takes on about c.37% of NFBS.	Hotels, restaurants & caffe (HoReCa)	4%	Top 5: 3% R. of indu.		P	
 Trade and construction are also quite relevant in region 4, with c.13% of loans each, but lending to COMM companies is more 	Transport (Trnspt.)	4%	Rest	Soe	Rest: 13%	
concentrated here.	Food, beverages & tobacco (FB&T)	4%	ander Tor Rest 5%	2 SHT.		
 Relative to national averages, trade, agribusiness, rest of industry and FB&T are under-represented in region 4. 	Chemical and pharma (C&P)	2%	80	Rest: 4%	00 5: 99 ⁶	
	Auto	2%	laner Inder		Banon	
	Others	5%	Santa	BBVA	ander	

Source: CNBV and BBVA CER

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Region 4: Non-financial business loans portfolio mix and market share by bank (detail Hierarchy 2)

How to read the table?	Top banks (market share in region, %)		BBVA: (19.7%)	Inbursa: (14.4%)	Banorte: (11.9%)	Santander: (11.2%)	Banamex: (8.6%)
The table provides the detailed market share of each bank included in the Top 5 list (Hierarchy 2)	Sectors			Marke	t share by sector a	nd bank	
within the sectors of the loan portfolio mix shown in the graph above.	Technical & professional services (T&PS)	37%	9%	14%	6%	6%	4%
Sectors shown represent more than 2% of the loan portfolio. Sectors with less weight have been grouped under "Others".	Construction (Constr.)	13%	3%	15%	10%	5%	0%
Mexico City, State of Mexico	Trade	13%	8%	0%	3%	5%	4%
	Communications (COMM)	7%	24%	4%	1%	13%	7%
Key takeaways – Region 4	Rest of industry (R. of indu.)	5%	10%	1%	2%	3%	4%
 With a MHHI of 1,148, region 4 is the most competitive region of all as it is the home to 	Oil, gas, energy & mining (OGEM)	5%	11%	0%	8%	10%	10%
subsidiaries of global banks (both diversified and investment banks), to the largest domestically owned banks and is also too an	Hotels, restaurants & caffe (HoReCa)	4%	13%	0%	13%	2%	1%
appealing market not to attract regional banks seeking to garner national presence.	Transport (Trnspt.)	4%	11%	3%	17%	6%	3%
 The Top 5 players in the region sum up 57.1% of total NFBS (60.7% at national level). 	Food, beverages & tobacco (FB&T)	4%	10%	1%	2%	1%	9%
 Curiously, a lower concentration of the regional market is not a feature shared at sector level. The mean MHHI on a sector basis is of 2.016 	Chemical and pharma (C&P)	2%	16%	0%	6%	4%	14%
(1,610 at national level and 1,731 on region 1) and the standard deviation is of 829, vs. 387 at national level. It rather seems that bank risk	Auto	2%	10%	4%	0%	7%	6%
appetite for certain sectors is mirrored between regions and 'consolidated' in region 4.	Others	5%					

Source: CNBV and BBVA CER

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Region 4: Business loans portfolio growth by sector and bank (under coverage)

Sector	% of total portfolio	CAGR: Dec-21/Sep-23					Sector	% of total portfolio	CAGR: Dec-21/Sep-23						
		0.004				19.0%					6.5%		16.8%		
Business Ioans	100%	8.2%	2.3%	7.9%	7.6%		0.2%	OGEM	5%	-10.7%		-15.7%		-76.5%	-11.6%
		Industry	Banamex	Banorte	BBVA	Inbursa	Santander			Industry	Banamex	Banorte	BBVA	Inbursa	Santander
	37%	20.10/				50.1%	22.2%		4%	0.9%		31.5%			
T&PS		20.1%	4.0%	1.3%	15.1%		22.270	HoReCa			-18.2%		-7.8%		-14.1%
		Industry	Banamex	Banorte	BBVA	Inbursa	Santander			Industry	Banamex	Banorte	BBVA	-38.8% Inbursa	Santander
	13%					22.3%		Trnspt.	4%			80.4%			
Constr.		0.6%								0.3%			6.9%		
oonstr.		Industry	-23.2% Banamex	-10.4% Banorte	-26.0% BBVA	Inbursa	-22.8% Santander			Industry	-38.9% Banamex	Banorte	BBVA	-33.1% Inbursa	-35.0% Santander
_ .	13%	19.3%	12.0%	55.4%	17.2%		16.4%	FB&T	4%					195.4%	
Trade			_			44.00/				20.6%	14.2%	12.7%	30.4%		10.4%
		Industry	Banamex	Banorte	BBVA	-44.9% Inbursa	Santander			Industry	Banamex	Banorte	BBVA	Inbursa	Santander
	7%		31.5%		17.00/	67.7%		C&P	2%			14.9%			
СОММ		5.9%		_	17.0%		5.0%			-6.1%	-0.3%		-12.2%		-19.6%
		Industry	Banamex	-29.8% Banorte	BBVA	Inbursa	Santander			Industry	Banamex	Banorte	BBVA	-33.8% Inbursa	-19.6% Santander
R. of indu.	5%				5.5%		6.4%	Auto	2%			91.6%			
		-9.0%		-2.4%		-9.2%				38.0%	9.1%		33.0%	17.3%	32.0%
		Industry	-17.6% Banamex	Banorte	BBVA	Inbursa	Santander			Industry	Banamex	Banorte	BBVA	Inbursa	Santander

Source: CNBV and BBVA CER

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Region 4: Historic non-financial business loans portfolio mix and market share by bank (since 2016)

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How to read the charts?

Historic non-financial business loans portfolio. Shows the historic amount and growth of the portfolio. Historic non-financial business loans portfolio mix. Shows how the sectors mix has evolved in each region. Historic market share in non-financial business loans portfolio. Shows how the market share of the top 10 banks in Mexico has evolved within the non- financial business loans portfolio.

Mexico City, State of Mexico

Key takeaways - Region 4

- The non-financial companies segment accumulates a portfolio of c.MXN1,345bn, the largest region. Since 2021, the region has grown at a CAGR of 8.2%, 0.6pp less than the 8.8% seen on a national scale.
- Since 2019, Inbursa has jumped to the second spot, leaving Banorte and Santander behind. The sector has become less concentrated, with the Top 5 banks summing up 65.8% of the market, -1.6pp since 2018.
- T&PS claims 37% of funding, while construction and trade switch places over the years. T&PS, trade, FB&T and auto have been the fastest growing sectors since the end of 2021.

Source: CNBV and BBVA CER



Historic market share in non-financial business portfolio

	2018	2019	2020	2021	2022	C
1	BBVA 19.4%	BBVA 19.1%	BBVA 19.5%	BBVA 19.8%	2022 BBVA 27.3%	Sep-23 BBVA 19.7%
2	Santander	Santander	Santander	Santander	Inbursa	Inbursa
	14.0%	13.4%	12.4%	12.8%	11.5%	14.4%
3	Banorte	Banorte	Banorte	Inbursa	Santander	Banorte
	11.5%	10.7%	12.1%	12.2%	10.4%	11.9%
4	Inbursa	HSBC	Inbursa	Banorte	Banorte	Santander
	11.2%	10.3%	11.4%	11.9%	10.0%	11.2%
5	Banamex	Inbursa	Banamex	Banamex	Banamex	Banamex
	11.1%	10.3%	9.5%	9.5%	8.6%	8.6%
6	HSBC	Banamex	HSBC	Scotiabank	Scotiabank	Scotiabank
	10.3%	10.1%	8.9%	7.4%	7.8%	7.3%
7	Scotiabank	Scotiabank	Scotiabank	HSBC	HSBC	HSBC
	5.7%	7.0%	7.5%	7.0%	5.7%	6.3%
8	Bajio	Bajio	Sabadell	Sabadell	Bajio	Bajio
	2.7%	2.6%	2.8%	2.7%	2.4%	2.9%
9	Mifel	Sabadell	Bajio	Bajio	Mifel	Mifel
	2.1%	2.6%	2.5%	2.6%	2.2%	2.4%
10	Azteca	Azteca	Azteca	Azteca	Azteca	Sabadell
	1.5%	2.4%	1.9%	2.0%	2.1%	2.3%
11	Sabadell	Mifel	Mifel	Mifel	Sabadell	Azteca
	1.3%	1.8%	1.7%	2.0%	2.0%	2.2%
12	Banregio	Banregio	Banregio	Banregio	Banregio	Banregio
	1.0%	1.0%	1.0%	1.0%	0.9%	1.1%

Historic non-financial business loans portfolio mix

	2018	2019	2020	2021	2022	Sep-23	
1	T&PS	T&PS	T&PS	T&PS	T&PS	T&PS	
	29.1%	28.6%	29.2%	30.6%	29.5%	36.8%	
2	Constr.	Constr.	Constr.	Constr.	Others	Constr.	
	16.0%	15.2%	14.6%	15.1%	17.5%	13.4%	
3	Trade	Trade	Trade	Trade	Constr.	Trade	
	13.3%	12.8%	12.6%	10.9%	11.5%	13.0%	
4	OGEM	OGEM	OGEM	COMM	Trade	COMM	
	8.7%	9.0%	7.4%	7.1%	10.3%	6.9%	
5	R. of indu. 6.8%	COMM 7.5%	COMM 7.2%	Others 6.8%	COMM 7.5%	R. of indu.4.7%	
6	COMM	R. of indu.	Others	OGEM	OGEM	OGEM	
	6.2%	7.1%	6.8%	6.4%	5.1%	4.6%	
7	Others	Others	R. of indu.	R. of indu.	R. of indu.	Others	
	5.2%	5.3%	6.7%	6.4%	4.2%	4.5%	
8	Trnspt.	Trnspt.	HoReCa	HoReCa	HoReCa	HoReCa	
	4.0%	3.7%	4.7%	4.9%	3.6%	4.4%	
9	C&P	HoReCa	Trnspt.	Trnspt.	FB&T	Trnspt.	
	2.8%	3.5%	3.8%	4.6%	3.4%	4.0%	
10	FB&T	FB&T	FB&T	FB&T	Trnspt.	FB&T	
	2.7%	2.5%	2.9%	3.0%	3.3%	3.6%	

Sector abbreviations:

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- COMM: Communications
- -Trnspt: Transport
- Appar.: Apparel
- C&P: Chemical & pharma

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